

NextEra Energy (NextEra): The Largest And Most Diverse Energy Company In The World

Our mission is to decarbonize United States economy



NEXTERA ENERGY RESOURCES

● Wind ● Universal Solar ● Solar Small-Scale ● Battery Storage ● Nuclear

ISO Region: NYISO PJM MISO WECC
 ISO-NE ERCOT CAISO IESO SERC
 SPP

World's largest producer of renewable energy from wind and solar and leader in battery storage

- \$64 B** in total assets
- 30 years** in renewables business
- 24 GW** renewables
- 35,000** landowners
- 224** total projects include wind, solar and battery energy storage
- 2,000** counties

FPL

● Wind ● Universal Solar ● Solar Small-Scale ● Battery Storage ● Nuclear — Transmission Line

ISO Region: NYISO PJM MISO WECC
 ISO-NE ERCOT CAISO IESO SERC
 SPP

Largest electricity utility in U.S., serving more than 12 million people

- \$79 B** in total assets
- 47%** below the national average CO₂ emissions rate
- 3.6 GW** of solar, one of the largest solar expansions in the world
- 62%** SAIDI better than national average in 2021
- 77,000** miles of transmission and distribution lines
- ~30%** lower typical residential bills than the national average

NEXTERA ENERGY TRANSMISSION

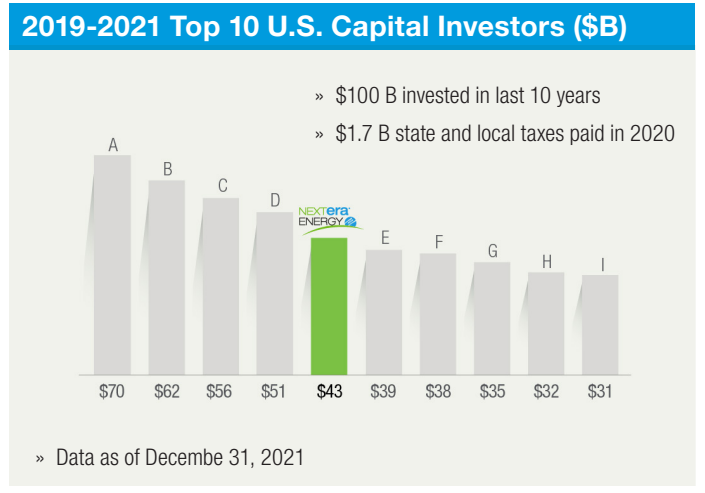
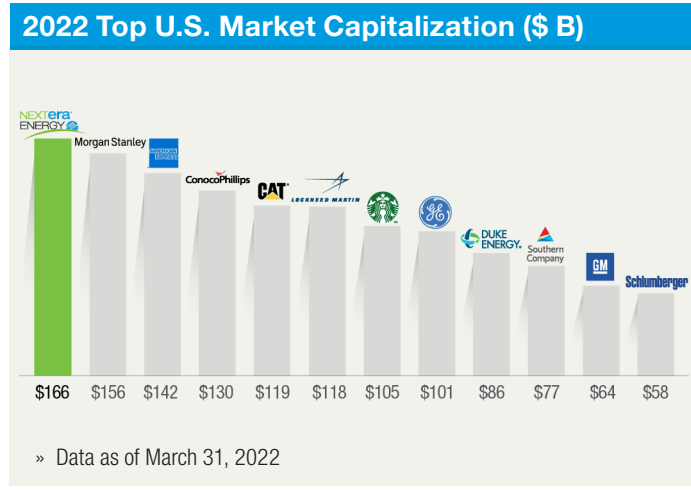
Development/Construction: ▲ Substations — Transmission Lines
 Operating: ▲ Substations — Transmission Lines

ISO Region: NYISO PJM MISO WECC
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Leading competitive transmission developer, owner and operator in North America

- \$5 B** in total assets
- ~185** employees
- won **40%** of all North America competitive transmission solicitations in the last 10 years
- 20%** of Long Island electricity supplied by NEET HVDC project (Neptune)
- ~1,700** miles of transmission lines
- 11** states, Canada and all RTOs with operating or development projects

One of America's Largest Capital Investors In Infrastructure



<p>\$145 B in total assets</p>	<p>\$61 GW in operation</p>	<p>50+ % zero carbon in 2021</p>	<p>300 major capital projects in last 15 years</p>	<p>10,000 different suppliers used in 2021</p>
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NextEra Clean Energy Strategies

We partner with business to develop new, creative and comprehensive energy solutions to decarbonize, lower costs and ensure business sustainability.

<p>REDUCE</p> <p>Lower carbon intensity</p> <ul style="list-style-type: none"> » Grid-Scale Renewables » Onsite Solar » Energy Storage » Community Solar » RECs » Carbon Offsets » Green Data Centers 	<p>RESHAPE</p> <p>Improve energy efficiency</p> <ul style="list-style-type: none"> » Combined Heat & Power » Mainspring Linear Generator » Microgrids » Smart LED Lighting » Energy Efficiency Services » Consulting » Energy Analytics » Fiber 	<p>REFUEL</p> <p>Increase renewable fuel production & energy use</p> <ul style="list-style-type: none"> » Fleet Electrification » EV Charging Infrastructure » Green Hydrogen » Wholesale & Retail Supply » Modular LNG » Renewable Fuels 	<p>REGENERATE</p> <p>Conserve natural resources, reduce & repurpose waste</p> <ul style="list-style-type: none"> » The WaterHub®
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